## Financial Statements and Other Financial Information

Years ended June 30, 2002 and 2001

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# Report of Independent Auditors

Board of Directors Josiah Macy, Jr. Foundation

We have audited the accompanying balance sheets of the Josiah Macy, Jr. Foundation (the "Foundation") as of June 30, 2002 and 2001, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Josiah Macy, Jr. Foundation at June 30, 2002 and 2001, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States.

Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying schedule of grants is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in our audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Ernst + Young LLP

New York, New York August 30, 2002

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## Balance Sheets

	June 30			
		2002		2001
Assets				
Cash and cash equivalents	\$	6,165,895	\$	8,361,019
Investments, at fair value (Notes 5 and 9)	13	32,071,114		153,156,946
Accrued interest and dividends receivable		421,791		616,405
Prepaid expenses and other assets		146,442		44,281
Fixed assets, at cost, less accumulated depreciation ( <i>Note 3</i> )		1,948,460		1,991,030
Total assets	\$ 14	0,753,702	\$	164,169,681
Liabilities and net assets Liabilities:				
Grants payable (Note 4)	\$	843,184	\$	233,941
Accrued retirement benefits		1,602		1,695
Other accrued liabilities		83,500		80,000
Total liabilities	\$	928,286	\$	315,636
Net assets:				
Total unrestricted net assets	13	39,825,416		163,854,045
Total liabilities and net assets	\$ 14	(0,753,702	\$	164,169,681

See accompanying notes.

## Statements of Activities

Year end	led J	lune	30
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	2002	2001
Revenue		
Interest on investments	\$ 3,922,835	\$ 5,082,220
Dividends on investments	1,131,804	1,908,838
Other income	3,714	1,826
Total revenue	5,058,353	6,992,884
Expenses (Note 7)		
Salaries	603,877	593,885
Employee benefits (Note 8)	173,868	169,814
Professional services	44,220	49,010
Furniture, improvements and equipment	86,925	94,175
Utilities, insurance and building maintenance	75,522	77,929
Other administrative expenses	140,528	113,584
Investment counsel and custodian fees	677,263	802,383
Depreciation	48,200	83,722
Provision (credit) for federal excise tax (Note 2)	(209,283)	240,000
Grants and conferences, publications and program planning	:	
Medical and premedical education	4,051,714	6,441,807
Discretionary grants awarded by staff	300,000	300,000
Conferences	381,569	423,436
Other programs	313,321	273,045
Post 9/11 Fund	155,875	_
Publications and program planning—net of refunds	79,828	75,808
Organizational dues	43,580	47,570
Total expenses	6,967,007	9,786,168
Change in unrestricted net assets from operations	(1,908,654)	(2,793,284)
Net realized loss on sale on investments	(18,122,008)	(4,390,579)
Net change in unrealized appreciation on investments	(3,997,967)	(18,105,139)
Change in net assets	(24,028,629)	(25,289,002)
Net assets at beginning of year	163,854,045	189,143,047
Net assets at end of year	\$ 139,825,416	\$ 163,854,045

See accompanying notes.

## Statements of Cash Flows

	Year ended June 30		
	2002	2001	
Cash flows from operating activities			
Change in net assets	\$ (24,028,629)	\$ (25,289,002)	
Adjustments to reconcile change in net assets to			
net cash used in operating activities:			
Depreciation	48,200	83,722	
Net realized and unrealized losses on investments	22,119,975	22,495,718	
Changes in operating assets and liabilities:			
Accrued interest and dividends receivable	194,614	237,874	
Prepaid expenses and other assets	(102,161)	(291)	
Accrued retirement benefits	(93)	989	
Grants payable	609,243	233,941	
Other accrued liabilities	3,500	80,000	
Net cash used in operating activities	(1,155,351)	(2,157,049)	
Cash flows from investing activities			
Purchases of investments	(168,421,692)	(316,631,775)	
Proceeds from sales of investments	167,387,549	320,954,932	
Real estate property improvements	(5,630)	_	
Net cash (used in) provided by investing activities	(1,039,773)	4,323,157	
Net (decrease) increase in cash and cash equivalents	(2,195,124)	2,166,108	
Cash and cash equivalents at beginning of year	8,361,019	6,194,911	
Cash and cash equivalents at end of year	\$ 6,165,895	\$ 8,361,019	
Supplemental cash flow information			
Excise taxes paid	\$ 923	\$ 240,000	

See accompanying notes.

#### 1. Organization and Significant Accounting Policies

#### Organization

The Josiah Macy, Jr. Foundation (the "Foundation") is a private foundation which provides grants to colleges, universities and other professional associations relating primarily to medical education and preparation for careers in the health professions.

#### **Summary of Significant Accounting Policies**

#### **Fund Accounting and Net Asset Classification**

In order to ensure observance of limitations and restrictions placed on the use of the resources available to the Foundation, the accounts of the Foundation are maintained in accordance with the principles of "fund accounting." This is the procedure by which resources for various purposes are classified for accounting and reporting purposes into net asset classes that are in accordance with specific activities and objectives.

The Foundation's net assets consist of unrestricted net assets which are fully available at the discretion of management and the Board of Directors to utilize in any of the Foundation's programs or supporting services.

#### **Cash and Cash Equivalents**

For purposes of the statements of cash flows, the Foundation considers all highly liquid investments with maturities of three months or less when purchased to be cash equivalents.

#### **Fixed Assets**

Depreciation of buildings and furnishings is computed using the straight-line method over the estimated useful lives of the assets.

#### **Expense Allocations**

Functional expenses which are not specifically attributable to program services or supporting services are allocated by management based on various allocation factors.

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### 2. Income Tax Status

The Foundation qualifies as a tax-exempt organization as defined by Internal Revenue Code Section 501(c)(3) and, accordingly, is not subject to federal income taxes under Internal Revenue Code Section 501(a). In addition, New York State (the "State") and City have classified the Foundation as nonprofit in character and, as such, it is exempt from payment of income taxes to the State and City. However, as a private foundation, an excise tax of 1% or 2% is imposed on the net investment income of the Foundation.

In addition, as a private foundation, qualifying distributions are required to be made for charitable, educational, or religious and scientific purposes equal to approximately 5% of the average fair market value of the Foundation's investments. All such required qualifying distributions have been made through June 30, 2002.

#### 3. Fixed Assets

Fixed assets consist of the following:

	June 30			
	2002	2001		
Land	\$ 1,922,700	\$ 1,922,700		
Buildings	685,354	679,724		
Furniture and fixtures	71,961	71,961		
Total fixed assets	2,680,015	2,674,385		
Less accumulated depreciation	731,555	683,355		
Net fixed assets	\$ 1,948,460	\$ 1,991,030		

#### 4. Grants

Grants authorized by the Board of Directors were as follows:

June 30			
	2002		2001
\$	5,308,894	\$	8,914,968
	5,442,398		3,625,461
	(4,593,236)		(7, 204, 347)
	-		(27,188)
\$	6,158,056	\$	5,308,894
\$	843,184	\$	233,941
	5,314,872		5,074,953
\$	6,158,056	\$	5,308,894
	\$	\$ 5,308,894 5,442,398 (4,593,236) - \$ 6,158,056 \$ 843,184 5,314,872	2002 \$ 5,308,894 \$ 5,442,398 (4,593,236) \$ 6,158,056 \$ \$ 843,184 \$ 5,314,872

At June 30, 2002, the Foundation's Board of Directors had authorized grants of \$6,158,056 to be paid in future years. Of this amount, \$5,314,872 is conditional upon the grantees making satisfactory progress toward stated objectives and is revocable by the Board of Directors if certain conditions are not met.

#### 5. Investments

The cost and fair value of investments were as follows:

June 30

	2	2002		2001			
	Cost		Fair Value		Cost		Fair Value
Common stock	\$ 72,585,341	\$	61,358,237	\$	83,006,035	\$	76,743,191
U.S. government and agency obligations	14,048,417		14,436,972		18,704,349		18,763,783
Corporate obligations	11,722,012		11,625,624		25,670,893		25,620,410
Commingled equity funds	9,069,075		6,991,729		11,906,099		9,044,838
Commingled fixed income funds	16,635,860		15,731,827		14,813,954		14,131,063
International equity funds	103,789		107,313		201,830		201,424
Mutual funds	18,698,648		16,774,548		10,647,847		8,652,237
Investment in limited partnership	5,000,000		5,044,864		_		_
Total	\$ 147,863,142	\$	132,071,114	\$	164,951,007	\$	153,156,946

Donated securities are recorded at their fair market value at the date of donation.

#### 6. Related Parties

Included in grants paid and grants authorized for future years are aggregate amounts of \$332,052 and \$564,304 granted to the University of Massachusetts and the University of Vermont in fiscal 2002 and 2001, respectively, \$42,000 granted to AAMC in fiscal 2001, and \$775,000 granted to Harvard University and its affiliates in fiscal 2001. Certain members of the Board of Directors of the Foundation also have relationships with these institutions. The Board members are required to abstain from voting on grants to institutions with which they have a relationship.

In addition, two members of the Foundation's Board of Directors have relationships with the Foundation's investment managers. Fees paid to these two financial services institutions were \$433,389 and \$406,643 in 2002 and 2001, respectively.

#### 7. Functional Expenses

Functional expenses were incurred for:

Year ended	June 30
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	2002	2001
Program services	\$ 5,671,979	\$ 8,135,578
Management and general	1,295,028	1,650,590
	\$ 6,967,007	\$ 9,786,168

#### 8. Retirement Plan

The Foundation has a noncontributory employee retirement plan with Teachers Insurance and Annuity Association ("TIAA") covering employees who meet specified service and age tests. The plan is being funded by the purchase of individual annuity contracts with an insurance company. Premium payments of \$75,433 and \$71,852 were charged to operating expense for the years ended June 30, 2002 and 2001, respectively.

In addition, the Foundation's employees have an option to participate in a supplemental retirement plan with TIAA through payroll deductions.

#### 9. Fair Values

The following methods and assumptions were used by the Foundation in estimating its fair value disclosures for financial instruments:

*Cash and Cash Equivalents*: The carrying amounts reported in the balance sheets approximate their fair value.

United States Government and Agency Obligations, Corporate Obligations, International Equity Funds, Common Stock, Commingled Fixed Income Funds, and Mutual Funds: The carrying amounts reported in the balance sheets are the fair values of the respective investments. Fair values are based on quoted market prices.

*Investments in Limited Partnership:* The carrying value of investments in the limited partnership reflects the Foundation's net contributions to the partnership and its share of realized and unrealized investment income and expenses of the partnership. Investments held by the limited partnership are carried at fair value as determined by the general partner.

#### Schedule of Grants

Year ended June 30, 2002

Medical Education in the Context of the Changing Health Care System Ambulatory Pediatric Association

Case Western Reserve University

Mount Sinai School of Medicine

State University of New York at Syracuse Medical School

University of Massachusetts

of Nursing

of Medicine

University of Michigan School

University of Pennsylvania School

Massachusetts Institute of Technology

The New York Academy of Medicine New York University Medical Center

Balance at June 30, 2001	Authorized for Current and Future Years	Paid	Balance at June 30, 2002
_	\$ 499,983	\$ 164,230	\$ 335,753
317,052		317,052	-
231,436		224,273	7,163
115,574		56,848	58,726
_	991,731		991,731
841,361		765,492	75,869

108,383

317,052

131,840

107,023

292,484

351,970

July 1, 2001 to June 30, 2002

#### Increasing Diversity Among Health Professionals

Health Professionals				
Associated Medical Schools of New York	155,320			155,320
University of California, San Francisco	_	375,000		375,000
University of Pennsylvania	_	277,412		277,412
Yale University School of Medicine	_	99,000	99,000	_

215,406

317,052

424,324

351,970

\$

## Schedule of Grants (continued)

Year ended June 30, 2002

	July 1, 2001 to June 30, 2002									
		Balance at June 30, 2001		Authorized for Current and Future Years		Paid		Balance at June 30, 2002		
Increasing Teamwork Between and Among Multiple Health Professionals										
Columbia University Mailman School of Public Health	\$	380,955			\$	380,955	\$	_		
Columbia University Mailman School of Public Health		_	\$	1,065,797				1,065,797		
University of California, Los Angeles School of Medicine		921,400				453,400		468,000		
University of Washington		_		803,475		298,388		505,087		
Educational Strategies to Increase Care for Underserved Populations										
National Public Health & Hospitals Institute		254,964				125,558		129,406		
Total Medical and Premedical Education		4,526,814		4,112,398		3,442,471		5,196,741		
Conferences		250,000		450,000		381,569		318,431		
Other Programs										
Matching Gifts Program		232,080		330,000		313,321		248,759		
Post 9/11 Fund		-		250,000		155,875		94,125		

## Schedule of Grants (continued)

Year ended June 30, 2002

Year ended June 30, 2002										
	July 1, 2001 to June 30, 2002									
	Balance at June 30, 2001	Authorized for Current and Future Years	Paid	Balance at June 30, 2002						
Discretionary Grants Awarded by Staff										
General Appropriations	\$ 300,000	\$ 300,000		\$ 300,000						
Annenberg Center for Health Sciences	_		\$ 10,000	_						
The Acadia Institute	_		10,000	_						
Association of Academic Health Centers	-		15,000	_						
Binghamton University Foundation	_		25,000	_						
Columbia University/NYC Recovers	_		15,000	_						
Cornell University	_		25,000	_						
Doctors Without Borders	_		25,000	_						
The Foundation for Island Health	_		25,000	_						
The National Center on Addiction and Substance Abuse	_		25,000	_						
National Foundation for Infectious Diseases	_		2,000	_						
The New York Academy of Medicine	-		10,000	_						
New York University	_		25,000	_						
Rhodes College	_		25,000	_						
Tufts University School of Medicine	_		19,500	_						
University of Vermont	_		15,000	_						
University of Virginia Health System	_		18,500	_						
World Conference on Religion and Peace	_		10,000	-						
	300,000	300,000	300,000	300,000						
Total	\$ 5,308,894	\$ 5,442,398	\$ 4,593,236	\$ 6,158,056						